

BBC DECLARATION OF PERSONAL INTERESTS

Name: DANIELLE MULDER	Position: DIRECTOR OF SUSTAINABILITY
Date of Declaration: 17 NOVEMBER 2025	

No personal interests have been declared	
Personal interests have been declared – these are withheld in full from publication under the Data Protection Act.	
Personal interests have been declared – details published below. Some declarations may be withheld from publication under the Data Protection Act.	X

1. Executive or non-executive directorships and/or any other company offices held.	
Organisation	Type of work
REBUILDING NATURE	ADVISOR TO THE REBUILDING NATURE BOARD - UNPAID
NATTERGAL	I'M A NON EXEC DIRECTOR WITH NATTERGAL - UNPAID

2. Shareholding, securities, debentures etc in excess of 5% in any company, and all holdings, no matter what size, in any media company.	
Organisation	% holding

3. External business interests or relationships with customers/suppliers/direct competitors of the BBC.	
Customer/Supplier	Interest / relationship

4. Outside activities/membership of voluntary/statutory organisations.	
Organisation	Type of work / membership

